

REVENUE AND CAPITAL BUDGETS 2015/16

Submitted by: Executive Director (Resources and Support Services)

Portfolio: Finance and Resources

Wards(s) affected: All

Purpose of the Report

To review progress on the completion of the revenue and capital budgets for 2015/16 following agreement of the 5 year Medium Term Financial Strategy.

Recommendations

- (a) That the assumptions set out in the report be approved.
- (b) That the Cabinet determine whether any change in the Council Tax levy is proposed in 2015/16.
- (c) That the Finance, Resources and Partnerships Scrutiny Committee be asked to consider what comments it wishes to make on the draft Budget and Council Tax proposals before the final proposals are considered at Cabinet in February 2015.

Reasons

To enable the Cabinet to recommend a robust and affordable budget for 2015/16 to the Council meeting on 25 February 2015.

1. **Background**

- 1.1 The Council is committed to the delivery of high quality services. Integral to this ambition is the need to effectively target its financial resources in line with its stated aims and objectives, as set out in the Council Plan.
- 1.2 The work of the council in 2015/16 is focused on its vision of “creating a borough that is prosperous, clean, healthy and safe”, an aspiration reflected in the Council’s four corporate priorities of:
 - A Co-operative Council delivering High-Value, Community-Driven Services
 - A Clean, Safe and Sustainable Borough
 - A Borough of Opportunity
 - A Healthy and Active Community

These four priorities developed alongside the vision within the Council’s outcome-driven Council Plan, form the basis for the work the council is currently doing and what it is planning to do.

- 1.3 There has been good progress in the current year, with high standards of service delivery. Notable achievements so far in 2014/15 are set out in Appendix 1.
- 1.4 The Council has a Medium Term Financial Strategy (MTFS) to look at its financial position over the next 5 years. This is aligned to the Council Plan and will be the main vehicle in ensuring

efficiency in service delivery and targeting resources to its priority areas.

- 1.5 It should be noted that the MTFs and the draft 2015/16 Budget have been compiled against a continuing national picture of reduced funding from central government for local authorities, particularly district councils.
- 1.6 The draft 2015/16 budget is based upon the assumptions made in the MTFs which was approved by the Cabinet at its meeting on 15 October 2014 and scrutinised by the Finance, Resources and Partnerships Scrutiny Committee at their meeting on 5 November 2014.
- 1.7 The Budget Review Group has considered all of the proposals contained in this report, which are recommended to the Cabinet as a means to produce a balanced and sustainable budget for the Council. The Group is chaired by the Cabinet Portfolio Holder for Finance and Resources; in addition it comprises the Council Leader plus the Executive Management Team. Its remit is to oversee all aspects of the budget process, including service review and challenge, longer term planning, development of budget options, agreeing consultation arrangements and consideration of feedback and seeking to deliver service models that drive improvement to front-line services whilst offering value for money.

2. **Revised Budget 2014/15**

- 2.1 Monthly reports monitoring actual spending against budget have shown overall relatively small variances throughout the first eight months of the year.
- 2.2 Whilst some sources of income (e.g. Kingsgrove Sports Centre and car parking fees) continue to yield less compared to what was received prior to the recently experienced recession and ongoing low level of economic activity, income budgets are set at realistic levels reflecting current circumstances. The amount required in future budgets will be kept under review as the economy improves and, hopefully, income levels rise.
- 2.3 The majority of the savings of £2.100m incorporated in the 2014/15 budget are on target to be achieved. The only area where there will be a significant shortfall is in respect of the overtime review. The latest estimate is that there will be a shortfall of £56,000 in 2014/15. It is envisaged that the full £100,000 will be delivered in 2015/16 but this will be kept under review. This means that altogether over the seven years from 2008/09 to 2014/15 £15.370m of "gaps" will have been met via a combination of savings, efficiencies and additional income, as shown in the table below:

Year	£m
2008/09	1.250
2009/10	2.572
2010/11	2.389
2011/12	2.655
2012/13	2.621
2013/14	1.783
2014/15	2.100

3. **Draft Budget 2015/16**

- 3.1 In 2015/16, whilst continuing to deliver high performing, quality services and ensuring efficiencies in Council operations, there are many activities planned towards achieving Council Plan outcomes. Examples of these are set out in Appendix 2.
- 3.2 The MTFs was approved by the Cabinet on 15 October 2014. This illustrated that the Council would have a shortfall of £1.850m in 2015/16 which could be addressed by a combination of

actions, such as efficiency measures, reductions in expenditure, increases in income, a council tax increase or funding from the Council Tax Freeze Grant. Additional more radical solutions could be formulated, such as shared services, alternative service delivery models and service reductions.

- 3.3 The Government notified illustrative funding amounts for 2015/16 at the same time that the allocations for 2014/15 were announced. Analysis of the data supplied by the government indicated that there will be a reduction in funding compared to that for 2014/15 of £1.111m. This is a 15.6 per cent reduction compared with the 2014/15 amount and has been included in the MTFs. The provisional funding allocation for 2015/16 was announced on 18 December and was in line with this indicative reduction. The final funding allocation for 2015/16 should be announced in late January/early February 2015, and is not expected to differ to any significant extent from the provisional amount. The government has given limited information about the amounts of funding for subsequent years. Indications are that there are likely to be further substantial reductions. The MTFs has assumed a 10 per cent reduction each year from 2016/17 onwards.
- 3.4 There have been a small number of changes made to the MTFs since its approval in October, resulting in an increase in the funding “gap” of £298,000. This means that it now stands at £2.148m for next year. These are set out in the table below:

Change	Amount
	£'000
Reduction in Housing Benefits and Local Council Tax Support Administration Subsidy payable in 2015/16 as notified by the Department of Work and Pensions and Department for Communities and Local Government (DCLG)	80
Reduction in rental income in respect of asset disposals agreed at October's Cabinet meeting	175
Adjustment to Revenue Support Grant following a change to the Business Rates Multiplier for 2015/16 announced by DCLG	16
Reduction in fees and charges income projections	27
Total	298

The table below shows the factors which give rise to the £2.148m “gap” for 2015/16:-

CHANGES TO BASE BUDGET	
<u>ADDITIONAL INCOME</u>	£'000
Fees and Charges	86
Additional New homes Bonus	152
TOTAL ADDITIONAL INCOME (A)	238
ADDITIONAL EXPENDITURE & LOSS OF INCOME	
Reduction in Government Funding	1,111
Reduction in Revenue Support Grant re Business Rates Multiplier	16
Provision for Pay Awards	122
Incremental Pay Rises for Staff	29
Superannuation increase in employers contribution	190
Additional National Insurance re increases in Pay	10
Reduced Vacancy Factor allowance	77
Price Increases e.g. energy, fuel, rates, insurances, supplies & services	95

Loss of Investment Interest due to fewer capital receipts and investment rates	17
Adjustments re One-Off items in 2014/15, e.g. Council Tax Surplus	179
Reduction in Housing Benefit & Council Tax Support Admin Subsidy	80
Reduction in rental income re Asset Disposals	175
TOTAL ADDITIONAL EXPENDITURE AND LOSS OF INCOME (B)	2,101
<u>OTHER ITEMS</u>	
NEW PRESSURES	
Bad Debts Provision	30
Insurance costs previously funded from insurance fund	165
New Legislation re Waste Income	90
TOTAL NEW PRESSURES (C)	285
NET INCREASE IN BASE BUDGET (B + C - A)	2,148

3.5 In view of the MTFs forecasts a project called Newcastle 2020 was started at the end of 2013. This is looking at how the Council's ever decreasing resource base can be best used to meet the needs of the Borough's residents and businesses. In particular it aims to identify means of closing the gaps revealed by the MTFs in the years leading up to 2020 and to define the likely service and budgetary characteristics of the Borough Council by that date. The project consists of a number of different work streams, including those outlined below, all of which will provide a perspective on the future role and funding of the Council.

- Heads of Services have been asked to model what their services would look like at a number of levels of resource reduction, from twenty up to a sixty per cent reduction. This work has already identified various savings opportunities which can be incorporated in next year's and future budgets in order to reduce the funding gaps.
- Predictive modelling of future tax base levels in relation to council tax, business rates and new homes bonus.
- Reducing the Burden - this aims to stop or reduce low value tasks across the Council which do not enhance outcomes for or experiences of customers or prevent staff from focussing on more important work.
- Looking at alternative service delivery models, such as demand management, sharing costs with other organisations, self-service for customers.
- Maximising income from fees and charges and exploring new means of income generation.
- Procurement savings - ensuring the Council commissions and procures quality services and supplies as cost-effectively as possible.
- Staffing efficiencies - review of all vacant posts, restructures, flexible early retirements.
- Good housekeeping - reviewing all service expenditure.

3.6 The Budget Review Group and your officers have been identifying and considering ways of eliminating the 2015/16 gap, building upon the work which has already been done to identify savings opportunities as part of the 2020 project. As a result, a number of savings and funding strategies have been identified and agreed with managers as being feasible and sustainable. The proposed savings, totalling £2.148m, are outlined in the table below and set out in detail in Appendix 3.

Category	Amount	Comments
	£'000	
Procurement	96	Smarter procurement and reductions in the amount of supplies procured
Additional Income	141	Includes new sources of income and additional income arising from increased activity. This amount is additional to the amount included in the MTFs in respect of a general increase in fees and charges
Staffing Efficiencies	527	No redundancies are anticipated to arise from these proposals
Good Housekeeping Efficiencies Service Reductions, Changes in Base Budgets	265	Various savings arising from more efficient use of budgets
Alternative Sources of Finance / Other	1,119	Additional contribution to the revenue budget from New Homes Bonus funding. Additional Business Rates retained, savings from advanced payments of superannuation contributions, effect of forecast Council Tax Base increase.
Total	2,148	

- 3.7 As in the last two years, the savings plan set out at Appendix 3 was made available to the Finance, Resources and Partnerships Scrutiny Committee for scrutiny at its meeting on 16 December 2014. No additional information was requested by the Committee and no matters were referred to Cabinet for consideration. The Committee will scrutinise this Cabinet report at its meeting on 21 January.
- 3.8 A decision is required whether or not to continue to freeze council tax at the same level as in 2014/15. In recent years the government has offered a council tax freeze grant to compensate councils which did not increase their council tax above the previous year's level and the Borough Council has accepted this offer and held tax at the same level for the last four years. The government has announced a further grant offer for 2015/16. The grant offered will be an amount which is the equivalent of a 1.00 per cent increase in council tax (£70k). This is similar to the basis of the 2014/15 offer. It is not clear whether it will be paid in 2015/16 only or whether it will also be paid in 2016/17. The 2014/15 grant is payable for both 2014/15 and 2015/16 after which it ceases to be paid.

There has always been concern amongst local authorities that these grants have tended to be short term in nature and if they cease to be paid this means that the shortfall will constitute a pressure on their revenue budgets, the shortfall having to be found as part of the savings necessary to eliminate the gap between spending and resources as identified in their medium term financial strategies. In addition holding the tax at the same level for a prolonged period means that the underlying budget cannot grow to take account of inflationary and other pressures meaning that eventually significant savings need to be made or tax rises become an imperative, although this may be impossible because of the referendum provisions referred to below.

Councils have only limited freedom to increase council tax, the Secretary of State each year notifying a percentage increase in tax from the previous year, above which the increase is deemed to be "excessive" and not permissible without a council carrying out a costly referendum of taxpayers to determine whether they approve of the increase. If it is not

approved, it cannot be implemented and savings must be found to balance the budget. The Secretary of State has announced that the percentage above which a referendum is required will be 2.00 per cent in respect of 2015/16, which is similar to previous years. If the Council were to increase tax to a point below the referendum threshold, the amount of additional income would equate to £70k for a 1.00 per cent increase and a proportionate amount for a different percentage.

Currently the savings and funding strategy referred to in paragraph 3.6 and set out in Appendix 3 includes £70k in respect of acceptance of a freeze grant (assuming a similar amount to 2014/15 would be offered) and an additional £63k in respect of the additional income which would arise from implementing an alternative option of increasing tax by 1.9 per cent, just below the referendum threshold. On this basis, if the Council accepted the grant, deciding not to make any tax increase, an additional £63k of savings or additional income would have to be found. If a tax increase of 1.9 % was approved, there would be no need for further savings but if tax was increased by a lesser amount, there would be a need to find some savings to make good the shortfall. It should be noted that if there is any tax increase, however small, no grant will be payable.

The table below summarises the position in relation to the freeze grants payable to date over the years they will be received. Two of the freeze grants (2011/12 and 2013/14) have been consolidated within the overall financial settlement which means, in theory at least, that they will continue to be receivable indefinitely. The 2012/13 grant was only payable for that one year and the 2014/15 grant is payable for two years.

Grant	Years in which grant is receivable					
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
Re 2011/12 Freeze	173	173	173	173	173*	173*
Re 2012/13 Freeze	0	173	0	0	0	0
Re 2013/14 Freeze	0	0	70	70*	70*	70*
Re 2014/15 Freeze	0	0	0	70	70	0
Re 2015/16 Freeze	0	0	0	0	70	?
Total Receivable in Year	173	346	243	313	383	243

* Receivable as part of overall financial settlement rather than as a separate grant

3.9 Bringing together all the above results in a balanced draft budget, as shown in the table below:

	£'000	Report Reference
Changes to Base Budget	2,148	3.4
Savings/Increased Income	(2,148)	3.6
BUDGET SHORTFALL ('GAP')	-	

4. Medium Term Financial Strategy - 2016/17 to 2018/19

4.1 The MTFs is being continually reviewed for 2016/17 to 2019/20. The current shortfalls are estimated as:

- £1.160m in 2016/17
- £0.558m in 2017/18
- £0.692m in 2018/19
- £0.399m in 2019/20

If a council tax freeze grant of £70k was offered and accepted for 2015/16, a further £70,000 will have to be added to the shortfall, probably for 2017/18 or 2018/19, depending on when the grant ceased to be payable.

4.2 The current anticipated shortfalls need to be addressed by a combination of measures such as efficiency savings, reductions in expenditure or income increases and consideration of the need for Council Tax increases. The Budget Review Group will continue to develop a strategy for bridging the entire 2016/17 gap and for eliminating the shortfalls in respect of the remaining years up to 2019/20.

5. **Capital Programme 2014/15 - 2015/16**

5.1 The Newcastle Capital Investment Programme Report considered by Cabinet on 5 February 2014 (see 5.6 below) set out the essential capital investment needed over the four years 2015/16 to 2018/19. The capital expenditure proposed for 2015/16 reflects the needs identified in the report updated to take account of current priorities and resources expected to be available for funding purposes.

5.2 Attached at Appendix 4 is the updated capital programme 2014/15 to 2015/16 based on current commitments and agreed schemes plus a number of new schemes which are vital to ensure continued service delivery. New schemes total £5.227m. The remainder of items included in the Programme relate to continuing expenditure on current schemes, funding for which has already been approved. Particular points to note are:

a) Consideration has been given to requirements for essential plant and equipment replacements, buildings repairs and maintenance and other work which will be needed over the next few years to enable services to be continued at acceptable levels or to safeguard income from commercial properties. The most urgently required items have been included in the proposed capital programme.

b) The capital investment required to implement the new waste recycling service approved by Cabinet on 23 July 2014 has been included as follows:

	2015/16
	£m
New Vehicle Fleet	1.540
Sorting Equipment	0.275
Weighbridge and Bulking Shed Works	0.185
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Total	2.000
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In addition new recycling boxes will also be required at a cost of £0.495m which will need to be included in the 2016/17 capital programme.

c) The Housing Programme provides for the continuation of a number of existing activities, including disabled facilities grants which have provisionally been allocated a contribution of £654,000 from the Staffordshire Better Care Fund, together with a new item in respect of

Loans to Vulnerable Households, i.e. small loans made available to households on low incomes to enable them to maintain their homes.

- d) A sum of £0.015m has been included to progress some of the actions identified in the Council's Carbon Management plan.
- e) A £0.015m provision has been made for the costs of dealing with problems arising from traveller encroachment on Council owned land.
- f) Cabinet approved a second tranche of site disposals on 12 November 2014. Various fees associated with the disposal, amounting to £0.432m, were approved to be added to the capital programme and funded from capital receipts. This sum has been included in the programme at Appendix 4, to be spent in 2015/16.
- g) A report elsewhere on your agenda proposes spending £0.060m on safety works to the Midway Car Park. £0.045m is to be met from external funding with £0.015m required from the Council. This scheme has been included in the proposed programme.
- h) One new scheme has been included in the proposed programme which is wholly funded from external contributions, i.e. Subway Improvement Programme funded from Section 106 Contributions.
- i) In summary, expenditure of £5.564m shown in the proposed programme for 2015/16 at Appendix 4 comprises:

	£m
(a) New Schemes funded by the Council from Capital Receipts	3.305
(b) New Schemes funded from New Homes Bonus	0.545
(c) New Schemes wholly funded from external contributions	0.091
(d) New Schemes partly funded from external sources	0.699
(e) Fees re land sales approved by Cabinet 12 November 2014	0.432
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New Schemes shown in table below	5.072
(f) ICT Projects funded via the ICT Development Programme	0.155
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Total New Schemes	5.227
(g) Schemes brought forward from the original 2014/15 Programme	0.337
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Grand Total	5.564

- Items (a) and (e) totalling £3.737m and part of (g) (£0.090m) are to be funded by capital receipts
 - Funding for Item (g) has already been approved in February 2014 when the 2014/15 Capital programme was approved
 - Item (f) will be funded from the ICT Development Fund
- j) The proposed programme of new projects is dependent upon the sales, approved by Cabinet on 15 October 2014, of the freehold of The Square and properties in Hassell Street and Brunswick Street being successfully completed and resulting in the expected capital receipts. If either of these sales do not take place some of the proposed projects will have to be curtailed.

A summary of all of the new items included in the Programme and how they are proposed to be funded is set out in the table below:

Scheme	Cost	Funding		
		New Homes Bonus	Other External Funding	Capital Receipts
	£'000s	£'000s	£'000s	£'000s
Housing Programme				
Disabled Facilities Grants	894	240	654	
PSH/Emergency HHSRS Grants/Vulnerable Households	100	100		
Empty Homes	30	30		
Loans to Vulnerable Households	75	75		
Landlord Accreditation Scheme	40	40		
Replacement Vehicles and Equipment				
Vehicles Replacement	687	45		642
Waste Bins	100			100
Stock Condition Works				
Museum	15			15
Commercial Portfolio	117			117
Offices	23			23
Car Parks	70			70
Parks Pavilions	33			33
Knutton Lane Depot	20			20
Silverdale Community Centre	20			20
Public Railings Painting	50			50
Engineering Structures	100			100
Parks and Open Spaces				
Play Area Refurbishment	60			60
Railings/Structures Repairs	15			15
Other Projects				
New Waste Recycling Service	2,000			2,000
Cemetery Memorial Survey Works	10			10
Traveller Encroachment	15			15
Site Disposal Tranche 2 Fees	432			432
Midway Car Park Safety Works	60		45	15
Carbon Management Plan	15	15		
Subway Improvement Programme	91		91	
TOTAL	5,072	545	790	3,737

- 5.3 There is clearly a direct link with the revenue budget as there may be revenue implications arising from new capital projects and the requirement to spend capital funds will lessen the ability to earn interest on the cash that is invested. It is therefore vital that the revenue and capital budgets are integrated.
- 5.4 Continuation of the capital programme beyond 2015/16 is dependent upon the achievement of a programme of receipts from the disposal of assets. It is essential that sufficient capital receipts are generated from these asset sales to enable essential capital investment to take place.
- 5.5 The Council's overall capital strategy was most recently updated in February 2014. A further updated strategy, covering the period 2015 to 2019, together with an updated asset management strategy, is included elsewhere on your agenda.

- 5.6 Two key reports have been considered by Cabinet in relation to future capital investment needs. These are the Newcastle Capital Investment Programme (Cabinet 5 February 2014) and Funding the Council's Capital Investment Programme (Cabinet 15 October 2014). The first report set out the amount of capital investment required over the four year period 2015/16 to 2018/19 in order to maintain service continuity and to safeguard income from the commercial property portfolio. The second report set out options for funding the capital investment identified in the preceding report. It concluded that the only realistic option to meet investment needs is a systematic programme of surplus land disposal, which will also enable the Council to deliver its policy objective of bringing forward more affordable and social housing by the release of some of its land holdings. The alternative of borrowing to part fund the programme is seen to be a more expensive option owing to the cost of servicing the debt. Accordingly it was resolved: ***"That Cabinet agrees with the principle that the Council, as a first resort, will seek to fund its future known capital programme needs through the annual asset management planning process by the identification of land or property in its ownership that is capable of, and appropriate for, disposal"***.

6. **Balances and Reserves**

- 6.1 The Council's Balances and Reserves Strategy for 2014/15 is that there should be a minimum General Fund balance of £1.20m and a Contingency Reserve of £100,000. The Council currently holds these reserves.
- 6.2 A review of all the Council's Balances and Reserves together with a risk assessment is being undertaken for inclusion in the final report on the budget to the Cabinet on 4 February 2015 and the full Council on 25 February 2015.
- 6.3 It is not proposed to make any contribution from the Budget Support Fund to support the 2015/16 budget.

7. **Legal and Statutory Implications**

- 7.1 The Council is required to set its Council Tax for 2015/16 by 11 March 2015. However, it is planned to approve the final budget and council tax rates on the 25 February 2015.

8. **Risk Statement**

- 8.1 Section 25 of the Local Government Act 2003 places a duty on the Chief Finance Officer to report on the robustness of the budget. The main risks to the budget include:
- Spending in excess of the budget.
 - Income falling short of the budget.
 - Unforeseen elements e.g. changes to legislation or reductions in government grants.
- 8.2 Such risks require regular and careful monitoring and it is essential that the Council has sufficient reserves to call on if required (see Section 6 above), for example the Council has a General Fund balance sufficient to cover foreseen risks.

9. **Budget Timetable**

- 9.1 The current timetable for the setting of the 2015/16 budget and Council Tax levels is:-

When	Who	What
13 January	Scrutiny Café (all members)	Scrutiny of the first draft of the overall budget proposals enabling all members to obtain information about the 2015/16 budget proposals
14 January	Cabinet	Consideration of draft budget proposals
21 January	FRAPS	Scrutiny of the draft budget proposals
4 February	Cabinet	Final budget proposals to be recommended for approval by Full Council
25 February	Full Council	To approve the budget and set council tax levels

FRAPS - Finance, Resources and Partnerships Scrutiny Committee

10. **Earlier Cabinet Resolutions**

Newcastle Capital Investment Programme (Cabinet 5 February 2014);
Medium Term Financial Strategy 2015/16 to 2019/20 (Cabinet 15 October 2014);
Funding the Council's Capital Investment Programme (Cabinet 15 October 2014).

11. **List of Appendices**

Appendix 1: Notable achievements in 2014/15
Appendix 2: Activities planned to achieve Council Plan outcomes in 2015/16
Appendix 3: Savings and Funding Strategies
Appendix 4: Capital Programme 2014/15 to 2015/16.

Notable Achievements in 2014/15

A Co-operative Council which delivers high-quality, community driven services

- a) The Council's new Customer Relationship Management system has improved the delivery of more than a hundred Council services.
- b) Work is underway to increase the number of services available from the Council's website – allowing customers to request services where ever and whenever they need them.
- c) The new financial management system has allowed services to review their financial management processes and take advantage of many new facilities not available from the old system.
- d) Implementation of the Newcastle Housing Advice contract with Midland Heart including the establishment of a new office and on-line housing register.
- e) Contract for cleaning services awarded delivering 'Living Wage' rate.
- f) The innovative Shared Apprenticeship scheme looked at new ways of working with partners and seeking government funding to increase the number of employment opportunities for young people. This has been very successful and to date there has been eleven apprentices with a 100% retention rate last year and a further six started in the autumn. The scheme enables the young people to gain valuable work experience and a meaningful qualification.
- g) Collaborative procurement opportunities identified with neighbouring authorities.
- h) Recent switch to the way the Council procures its energy to try and deliver further ongoing savings.
- i) Restructure of the Recycling and Waste Service as the first stage of the new service.
- j) The Operations Service gained the Gold Standard award in Britain in Bloom for 13th year running and also Green Flag Awards for eleven of its parks and green spaces.
- k) Bereavement Services gained the Gold standard in the ICCM Charter for the Bereaved for the 11th year running, and continue to progress with the Memorial Safety Inspections in the borough's cemeteries. Also a new, more efficient grounds maintenance contract for cemeteries and crematorium was let.
- l) Public Toilets in the town achieved platinum, gold and silver standard awards.
- m) Reviewed overtime working in Streetscene and implemented new 5 over 7 weekend working arrangements to save money.
- n) Progress with consolidation of ICT software and hardware has continued and this year resulted in longer term savings of over £80,000 with no detriment to services.
- o) A successful trial of new tablet technology was undertaken by Members which if agreed, could be rolled out as early as Spring 2015.
- p) The Council's continued compliance with the Public Service Network (PSN) code of connection was confirmed in August for a further year whilst many neighbouring authorities struggled to meet the more stringent requirements.
- q) The roll out of Windows 7 and Office 2010 was completed on time and has introduced many new benefits for users.
- r) A new ICT strategy is set to be approved by Cabinet in December which focuses on supporting the needs of the Council in delivering its Council Plan and a wider transformation of services.
- s) Customer Services has received the Customer Service Excellence award for the fourth consecutive year.
- t) Two major customer services policies have been reviewed and revised to include best practice and latest legal guidelines. These are the Customer Complaints, Compliments and Comments Policy and the Customer Case Management Policy. A new Case Management Policy for Councillors has been introduced which

provides guidance for councillors in dealing with unreasonable behaviour or actions by members of the public when undertaking Council work.

- u) Achievement of the Payment Card Industry standards for all Council owned financial devices – avoiding monetary penalties.
- v) Full relicensing of the Council's Microsoft software base within existing budgets.

A Clean, Safe and Sustainable Borough

- a) Inspected 225 homes with major health and safety hazards and achieved remediation of the hazards making the homes safe to occupy.
- b) Residents have recycled 500 tonnages more of garden waste than at the same time last year.
- c) Local Environment Quality (litter, detritus, graffiti and flyposting) scores continue to be good and are ahead of target at present.
- d) Confirmation of Locality Deal Funding from the Office of the Police and Crime Commissioner (OPCC) of £110,635 for 2014/15. The Newcastle Partnership has used some of the funding to 'top up' existing Independent Domestic Violence Advisor (IDVA) services, create Early Intervention domestic abuse services and undertake Domestic Violence (DV) campaigning.
- e) Successful Partnership approach to ASB enforcement – using the hub and case conferencing model with an overall reduction of reported ASB year to date of 21%. The 'Community Trigger' is also in place in response to the new legislation with training co-ordinated and cascaded to partners.
- f) Range of innovative Partnership projects delivered via external funding opportunities to prevent ASB in the communities.
- g) A Child to Parent violence project has been launched as a pilot and also a project with partners in North Staffordshire using external funding.
- h) Continued Partnership working with Dependent Drinkers case conferencing to ensure appropriate support and enforcement activity is co-ordinated and the Responsible Bodies Group and Town Centre Action Group contributing to the delivery of alcohol harm reduction actions.
- i) Delivery of a range of alcohol awareness campaigns e.g. World Cup and preparation for Alcohol Awareness week, seeking to reduce incidents of alcohol related violent crime.
- j) Launch of Street Chaplains and First Aid Triage in Newcastle Town Centre.
- k) The Newcastle Partnership has achieved the Purple Flag award –officially launched in November.

A Borough of Opportunity

- a) Newcastle Town Centre Partnership has delivered a wide range of activities in line with their business plan; this has included the Jazz and Blues Festival, Lymelight Musical Festival, Global Groove, The Homecoming new circus event which was supported by a successful Arts Council bid and a weekend of activities around the Christmas Lights switch on. Working in partnership, support has been given with parking free for major events, and after 3pm for the Christmas period. A new customer loyalty scheme has been launched with the Lymecard.
- b) Kidsgrove Town Centre Partnership has established a membership scheme and is launching a website. They have developed the GO Kidsgrove brand and delivered Christmas, Easter and Halloween events linking to local businesses.
- c) Another successful Business Boost competition and awards event was held at the Keele Sustainability Hub, expanded this year to include a town centre customer excellence award.
- d) In the first six months of the year a total of 29 affordable housing units were provided. Partnership working continues with registered providers and the Homes and Communities Agency to deliver new affordable housing.

- e) Ryecroft subway refurbishment completed with modern colourful artwork and completion of Bridge Street subway with heritage murals.
- f) Completion of the Town Centre Public Realm project with the successful pedestrianisation of Hassell Street and the delivery of new market stalls.
- g) Successful letting of the offices on the upper floor of Lancaster Building which has created new jobs and an additional revenue stream for the Council.
- h) In view of the current economic climate, maintaining the vacancy rates in respect of the commercial portfolio at 8.5%.
- i) Securing of purchasers in respect of the Square, High Street and premises in Hassell Street and Brunswick Street, Newcastle.
- j) Demolition of the former Sainsbury's store and multi storey car park completed within timescale and budget with no health and safety issues and few neighbour complaints.
- k) Facilitation of the provision of the Winter Wonderland on the former Sainsbury's supermarket site.
- l) Support provided for Arch North staffs to operate a shared housing scheme to help single homeless people affected by the welfare reform.
- m) Financial assistance provided to 90 disabled residents to assist with adaptations to their home.
- n) Developed a private landlord accreditation scheme to recognise good quality private sector accommodation.
- o) Worked with Staffordshire County Council and the district councils in Staffordshire to launch a County-wide Home Improvement Agency which assists vulnerable householders to continue to live independently at home.
- p) Carried out pro-active inspections of – private sector shared housing (HMO's) to ensure good quality housing standards are achieved and maintained.

A Healthy and Active Community

- a) A total of 2691 volunteer hours were given from volunteer groups and individuals in the first six months of the year to care for the local green spaces and neighbourhoods through the delivery of the Community Engagement Framework.
- b) Held the second annual "Communities Day" in June where 33 groups participated in a range of community events.
- c) Expanded the "Planting Pledge" and "Litter Pledge" initiatives where 24 schools and businesses signed up to improve their local environment.
- d) Received approximately £38,000 for funding from the Waste and Resources Action Programme (WRAP) for support with developing the Council's new Recycling and Waste Collection Service.
- e) The new Allotments Strategy for the Borough was developed in consultation with stakeholders.
- f) Park Road Allotments was successfully transferred into community management in partnership with Silverdale Parish Council.
- g) Playing Pitch Strategy and Kidsgrove Sports Centre Feasibility Study completed and significant progress of of the community centre review.
- h) National Indoor Climbing Award Scheme (NICAS) accreditation gained at Jubilee2.
- i) Investment of £75,000 in Red Street Community Centre to provide modern community centre facilities and redecoration of Ramsey Road Community Centre to facilitate the leasing to a third party.
- j) The museum has worked in partnership with Aspire Housing on a £22,000 project to create a First World War memorial sculpture on Brampton Park and was unveiled on Nov 11. Also a £9,200 grant was received to develop an exhibition entitled Newcastle Remembers which has been on show at the museum and elements of which will tour the borough over the next five years.
- k) Developed the museum volunteer programme and now have 14 volunteers with distinct roles to add value to the service's work.

- l) Grant received from the West Midlands Museum Development Officers for a rebranding project for the museum and park to assist with marketing and raising awareness of the Brampton.

Activities planned to achieve Council Plan outcomes in 2015/16

A Co-operative Council which delivers high-quality, community driven services

- a) Reviews and implementation of new strategies and policies over a wide range of services.
- b) Replacement of the Council's website to focus on less content that is more accessible and of greater importance.
- c) Make a significant drive towards online delivery of services through the Customer Journey programme.
- d) Implement the ICT Strategy and look at how technology can equip staff with the tools they need to become more efficient, delivering services in more flexible, innovative ways.
- e) Continue to run the ICT Consolidation programme and identify opportunities to remove or reduce expensive applications.
- f) Redesign services to remove manual intervention wherever possible and improve public participation in the business of the Council.
- g) Implement the new Customer Standards and Access Strategy across all front line services alongside the ICT Strategy to underpin the 'digital by default' agenda and drive channel shift.
- h) Continue to develop the Community Engagement and Participation Framework to encourage volunteer groups to care for their green spaces and neighbourhoods and the Pledge initiatives with schools and businesses.
- i) Further roll out of actions linked to the Memorandum of Understanding (MOU) with PM Training.
- j) Embedding of Social Value in future procurements.
- k) Introduction of new contract procedural rules to replace Council Standing Orders.
- l) Increased reporting of contract spend and opportunities linked to the LA Transparency Code 2014.
- m) Launch and implementation of the Bravo e-tendering platform.
- n) Greater collaboration between partnership members around commissioning.
- o) Rolling out of Workforce Development plans for all service areas.
- p) Further development of locality working.

A Clean, Safe and Sustainable Borough

- a) Support the operation of the Energy Advice Service to enable residents to access funding and support to implement energy efficiency measures in their homes.
- b) Participate in Britain in Bloom and the Green Flag Award scheme and retain the gold standard for the charter for the Bereaved.
- c) Seek to continue good performance in Local Environmental Quality.
- d) Commence delivery of the new Allotments Strategy action plan and review of the Green Space Strategy.
- e) Moving forward with developing the revised Recycling and Waste Service, and will be based on providing residents with a weekly recycling service provided directly by collection staff.
- f) Launch of the Anti-Social Behaviour Policy and Procedure.
- g) Delivery of Local Police and Crime Plan 2014-17.

A Borough of Opportunity

- a) Continued promotion of the Accredited Landlord Scheme to support good landlords and active enforcement to ensure landlords comply with minimum standards.
- b) Launch a loan scheme to enable low income owner occupiers to repair their homes to a decent standard.

- c) Work to secure a development partner to take forward the redevelopment of the Ryecroft site for major new retail-led, mixed-use development and new multi-storey car park.
- d) Continue to work with the Stoke and Staffordshire Local Enterprise Partnership (LEP) to secure European funding for the borough.
- e) Implement the Asset Management Strategy to bring forward surplus sites for disposal.
- f) Remedial work and decoration of the exterior of the museum and refurbishment and re-roofing of Clayton Sports Centre and Croft Road industrial units.

A Healthy and Active Community

- a) Support Newcastle Town Centre Partnership with the development of a Business Improvement District and continued support for the implementation of the Kidsgrove Town Centre Partnership.
- b) Work with partner agencies to ensure that the needs of vulnerable disabled residents continue to be recognised with the Better Care Fund, to ensure that adaptations can be delivered effectively
- c) Continue to seek the improvement of private sector homes removing hazards to health as necessary and appropriate.
- d) Deliver improvement schemes at Wolstanton Marsh and Cotswold Avenue children's playgrounds and an externally funded improvement scheme at Thistleberry Parkway.
- e) The museum and other partners, for example the Town Centre Partnership, Newcastle Library, Newcastle Civic Society will develop a project around commemorating and celebrating Philip Astley, inventor of the modern circus who was born in Newcastle.
- f) A new gallery will be developed at the museum in partnership with St. Giles Church, working title 'Newcastle People' as part of a grant awarded to the church for heritage projects. A new Newcastle History App will be developed as part of the project.
- g) A First World War exhibition, 'Resonance' by artist Steve Dixon, based on museum collections around the county will be showing at the museum in September to November 2015. This exhibition is funded through a joint bid to Arts Council England by the Staffordshire Museums Consortium.
- h) Working towards accreditation for quality, safety and management for Jubilee2.
- i) Progress the development of the preferred option for Kidsgrove Sports Centre.

Appendix 3 – 2015/16 Savings and Funding Strategies Being Considered (will require robustness checks and final review)

Ref.	Service Area	Description	£000's	% of Budget Line(s)	Detail
Procurement					
P1	Business Improvement and Partnerships	Grants and Third Sector Commissioning	23	9.7%	Reduction in budgetary requirement from collaboration with Staffordshire County Council regarding debt, benefit, and consumer information advice services
P2	Central Services	Land Charges Third Party Costs	8	16.7%	Reduction in fees payable to Staffordshire County Council for Highways searches
P3	Communications	Multi-Functional Devices	17	28.3%	Savings from negotiation of extension to existing contract (November to March) - further savings of £33,000 in 2016/17
P4	Communications	Printing and Publicity	10	10.0%	Savings generated from the centralisation of the Council's print and publicity budgets and the resulting challenges to purchasing
P5	Finance	Bank Contract	38	69.1%	Procurement savings resulting from tendering exercise for a new banking contract
			96		
Income					
I1	Assets	Public Transport Departure Fees	8	25.0%	Re-alignment of budget to match actual income received
I2	Assets	Additional Rental Income from Civic Offices	25	7.1%	Additional rental income from Civic Offices re. SSOTP NHS
I3	Central Services	Hackney Carriage and Private Hire Licences	20	10.1%	To reflect actual income expected from cyclical payments of three year licence fees
I4	Operational Services	Bereavement Services Income	28	2.4%	Increase of fees above inflation
I5	Operational Services	Streetscene Income	10	66.7%	Additional income generated from new customers
I6	Planning	Planning Fees and Building Control Costs	10	3.4%	A net saving from increased planning applications offset by increased costs required to be budgeted for regarding Building Control
I7	Recycling and Fleet	Trade Waste	10	2.1%	Net increase in income receivable
I8	Revenues and Benefits	Empty Home Discount	15	**	Empty homes discount reduced to 28 days
I9	Revenues Benefits	Discretionary Rate Relief	15	**	Reduction in the additional discretionary rate relief granted by the Council
			141		

Ref.	Service Area	Description	£000's	% of Budget Line(s)	Detail
Staffing Related Efficiencies					
S1	Assets	Restructure of Service	20	4.4%	Additional savings from finalisation of restructure of the Assets Service
S2	Business Improvement and Partnerships	Reduced Hours	8	5.2%	Reduction in hours of Business Improvement Officer (Risk and Insurance)
S3	Central Services	Flexible Retirements	32	11.5%	Flexible retirement of Senior Administration Assistant/Mayor's Secretary and Licensing Officer
S4	Communications	Flexible Retirement	12	10.9%	Flexible retirement of Design and Print Team Leader
S5	Customer and ICT Services	Flexible Retirement	38	8.0%	Flexible retirement of Head of Service
S6	Customer and ICT Services	Reduced Hours	6	9.4%	Reduction in hours of Clerical Assistant post in the Creditors Section
S7	Environmental Health	Temporary Contract	12	16.0%	Replacement of full time Environmental Warden (Pest Control) post with seasonal post for 6 months per annum
S8	Finance	Flexible Retirement and Reduced Hours	46	13.3%	Flexible retirement of Principal Accountant/Clerical Assistant, and reduction in hours of Principal Accountant
S9	Finance	Car Leasing Scheme	7	5.5%	Car leases not renewed following expiry
S10	Housing and Regeneration	Flexible Retirement	28	18.3%	Flexible retirement of Economic Development Officer
S11	Human Resources	Recruitment Adverts and Other Items	7	17.5%	Reduction in budgetary requirement to advertise vacancies and for other items
S12	Human Resources	Terms and Conditions Review	50	*	Review of employee terms and conditions
S13	Leisure and Cultural	Employee Hours at Kidsgrove Sports Centre	20	6.8%	Reduction in total employee hours at Kidsgrove Sports Centre
S14	Leisure and Cultural	Vacant Post	18	9.3%	Part replacement of General Manager post with marketing expertise
S15	Leisure and Cultural	Sports and Active Lifestyles Review	50	*	Total savings of £100,000 over 2015/16 and 2016/17 from review of staffing of the service
S16	Operational Services	Retirement	8	4.4%	Full retirement of Assistant Environmental Officer
S17	Operational Services	Temporary Contract	19	13.2%	Temporary contract of Landscape Technical Assistant to not be renewed (25% of full £26k cost re. Capital)
S18	Operational Services	Reduced Hours	5	9.3%	Reduction in hours of Community Warden
S19	Operational Services	Park Attendant Service	70	*	Total savings of £138,000 over 2015/16 and 2016/17 from review of service, management of the service and controllable supplies and services budgets
S20	Operational Services	Retirement	10	33.3%	Retirement of Public Convenience Attendant
Ref.	Service Area	Description	£000's	% of Budget	Detail

				Line(s)	
S21	Operational Services	Bereavement Services Restructure	22	10.7%	Restructure within Bereavement Services including retirement and flexible retirement
S22	Planning	Planning Officer posts	15	2.7%	Saving from replacement of Senior Planning Officer post with Planning Officer post and employment of new starters on lower spinal column points than leavers
S23	Planning	Reduced Hours	5	3.0%	Reduction in hours of Secretary
S24	Resources and Support Services	Reduced Hours	3	2.3%	Reduction in hours of Secretary
S25	Revenues and Benefits	Reduced Hours	5	1.0%	Reduction in hours of Clerical Assistant (Revenues Billing)
S26	Revenues and Benefits	Flexible Retirement	11	0.2%	Flexible retirement of Revenues Assistant
			527		
Good Housekeeping/General Other Savings/Changes in Base Budgets					
G1	Assets	Engineers - Other Fees for Services	2	50.0%	Reduction in budgetary requirement for other fees for services
G2	Business Improvement and Partnerships	Grants and Third Sector Commissioning	7	21.2%	Reduction in small and community chest grants
G3	Business Improvement and Partnerships	Other Fees for Services, Equipment, Seminars, Allowances	6	42.9%	Reduction in budgetary requirement for other fees for services, equipment, seminars and allowances
G4	Central Services	Elections	36	26.5%	Saving from Running Borough Elections Alongside Parliamentary Election in 2015/16 (one off saving).
G5	Communications	Jazz and Blues Festival	2	40.0%	Reduction in contribution to the Town Centre Partnership re. Jazz and Blues Festival, remainder of contribution to be removed in 2016/17
G6	Communications	Computer Hardware, Other Fees for Services, Overtime	3	50.0%	Reduction in budgetary requirement for computer hardware, other fees for services and overtime
G7	Communications	Print Room Joint Venture with Stoke-on-Trent City Council	8	100.0%	Removal of requirement to contribute to the equipment replacement fund following the introduction of a print and associated services joint venture with Stoke-on-Trent City Council
G8	Customer and ICT Services	Review of the Customer Service Centres	10	2.1%	Review of the Guildhall and Kidsgrove Customer Service Centres (further £20,000 saving to be achieved in 2016/17)
G9	Customer and ICT Services	Reduction in Computer Support Services and Software Costs	13	2.6%	Reduction in budgetary requirement for computer support services and computer software costs
G10	Customer and ICT Services	Reduction in Staffordshire County Council Network Contract	4	30.8%	Reduction in budgetary requirement for Staffordshire County Council network charges
Ref.	Service Area	Description	£000's	% of Budget Line(s)	Detail

G11	Environmental Health	Pest Control Vehicle Lease, Fuel, Equipment	3	12.0%	Reduction in budgetary requirement for vehicle lease, fuel and equipment purchases
G12	Environmental Health	Travelling Allowances, Other Fees for Services, Equipment	10	18.2%	Reduction in budgetary requirement for travelling allowances, other fees for services and equipment
G13	Finance	Business Rates on Council Properties	42	4.7%	Reduction in business rates for which the Council is liable (Museum and Art Gallery, Crematorium and Central Depot)
G14	Housing and Regeneration	Christmas Lights	12	27.9%	Reduction in budget provision for Town Centre Christmas lights
G15	Housing and Regeneration	Town Centre Partnership Contribution	7	25.0%	Phased removal of contribution to the Town Centre Partnership (£7,500 in 2015/16 and £22,500 in 2016/17)
G16	Housing and Regeneration	Homelessness Projects	19	29.2%	Reduction in budgetary requirement for Homelessness projects
G17	Internal Audit	Other Fees for Services, Training, Equipment	2	25.0%	Reduction in budgetary requirement for other fees for services, training and equipment
G18	Leisure and Cultural	Community Centres	14	20.0%	Payment of business rates, electricity, water and trade waste collection by all occupied Community Centres and reduction in grant given by the Council
G19	Leisure and Cultural	Community Recreation Service Transport	10	100.0%	Non-renewal of lease agreement for transport in the service
G20	Leisure and Cultural	New Victoria Theatre Grant	10	10.2%	Phased reduction of grant given over a 5 year period
G21	Operational Services	Merrial Street Toilets	10	55.6%	Planned closure and subsequent reduction in controllable costs - utilities, overtime, maintenance, statutory inspections
G22	Operational Services	Landscape General Efficiencies	2	40.0%	Reductions in budgetary requirement for other fees for services, legal fees, travelling allowances and overtime
G23	Operational Services (Admin)	Employee Allowances, Equipment Purchase	5	13.5%	Reduction in budgetary requirement re. employee allowances and equipment purchase
G24	Recycling and Fleet	Waste Transfer Station	15	15.0%	Change in disposal legislation (Staffordshire County Council)
G25	Recycling and Fleet	Waste Strategy	5	6.7%	Equipment purchase (containers), one off saving for 2015/16
G26	Revenues and Benefits	Cash Collections and Training	8	14.3%	Reduction in budgetary requirement for cash collections and training

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Ref.	Service Area	Description	£000's	% of Budget Line(s)	Detail
Alternative Sources of Finance/Other					
A1	Corporate	Business Rates Retention Scheme	200	5.3%	Increase in business rates retainable by the Council as per

					NNDR1 calculations
A2	Corporate	Invest to Save Savings	23	**	Savings following financing of invest to save schemes (e.g. Mayoral vehicle and weed control mechanical equipment)
A3	Corporate	Superannuation Lump Sum	61	6.1%	Discount for payment in advance of superannuation lump sums of £76k, less lost interest of £15k
A4	Corporate	Council Tax	133	**	Based on increasing council tax below the referendum threshold
A5	Corporate	Council Tax Base	65	1.1%	Increase in Council Tax Base (increase in residential properties from 34,890 to 35,255 at £176.93 per property)
A6	Corporate	New Homes Bonus contribution	421	60.6%	Further additional funding to be received in 2014/15 (split with capital) and change of split with capital
A7	Corporate	Grants to Parishes	15	25%	Reduction in the contribution given to Parish Councils per head for concurrent functions
A8	Corporate	Revenue Investment Fund	50	50.0%	Reduction of contribution to the Revenue Investment Fund to £50k per annum
A9	Corporate	Minimum Revenue Provision	151	100%	Vehicle and equipment finance leases re. International Financial Reporting Standards adjustments
			1,119		
Grand Total			2,148		
* <i>Unable to determine % at current time</i>					
** <i>Not applicable</i>					

NEWCASTLE-U-LYME BOROUGH COUNCIL CAPITAL PROGRAMME 2014/15 TO 2015/16

Scheme	Corporate Priorities				2014/15 Est Exp	2015/16 Est Exp	Total Exp	External Cont	Council Financing
					£	£	£	£	£
Safer Communities									
Parkhouse/Lymedale CCTV	a	b		d	15,000	0	15,000	0	15,000
CCTV Replacement Equipment	a	b			25,000	0	25,000	0	25,000
Midway Car Park Safety Works	a				0	60,000	60,000	45,000	15,000
Stock Condition Works - Engineering Structures	a				0	100,000	100,000	0	100,000
Totals	a	b	c	d	40,000	160,000	200,000	45,000	155,000

Scheme	Corporate Priorities				2014/15 Est Exp	2015/16 Est Exp	Total Exp	External Cont	Council Financing
					£	£	£	£	£
Environment & Recycling									
Pool Dam Valley Marshes Nature Reserve	a	b			0	47,000	47,000	47,000	0
Cemetery Memorial Safety Programme	a				23,000	0	23,000	0	23,000
Cemetery Memorial Survey Works	a				9,000	10,000	19,000	0	19,000
Carbon Management Plan	a				0	15,000	15,000	15,000	0
Traveller Encroachment	a				0	15,000	15,000	0	15,000
New Waste Recycling Service	a				0	2,000,000	2,000,000	0	2,000,000
Waste Bins	a				50,000	100,000	150,000	0	150,000
General Projects									
Asset Disposal Programme		b			16,000	432,000	448,000	0	448,000
General Contingency					85,300	0	85,300	0	85,300
Final Accounts & Retentions Various					5,800	0	5,800	0	5,800
Totals	a	b	c	d	189,100	2,619,000	2,808,100	62,000	2,746,100

Scheme	Corporate Priorities				2014/15 Est Exp	2015/16 Est Exp	Total Exp	External Cont	Council Financing
					£	£	£	£	£
Culture & Leisure									
Play Area Refurbishment	a		c		61,700	75,000	136,700	0	136,700
Wolstanton Marsh Improvements	a		c		53,100	0	53,100	53,100	0
Silverdale Community Facilities	a		c		13,400	0	13,400	13,400	0
Footpath Repairs	a		c		17,800	50,000	67,800	0	67,800
Railings/Structures Repairs	a		c		27,200	25,000	52,200	0	52,200
Brampton Park	a		c		0	100,000	100,000	85,000	15,000
Castle Motte Heritage Works	a				6,400	0	6,400	6,400	0
Neighbourhood Park The Wammy	a		c		9,300	0	9,300	9,300	0
Clayton Sports Centre - Match Funding	a		c		207,000	0	207,000	207,000	0
Thisleberry Parkway Phase 1	a		c		85,700	0	85,700	85,700	0
Stock Condition Works -								0	
Museum			c		30,000	15,000	45,000	0	45,000
Clayton Community Centre			c		15,000	0	15,000	0	15,000
Knutton Community Centre			c		30,000	0	30,000	0	30,000
Red Street Community Centre			c		75,000	0	75,000	0	75,000
Parks Pavilions	a		c		0	33,000	33,000	0	33,000
Silverdale Community Centre			c		0	20,000	20,000	0	20,000
Public Railings Painting	a				0	50,000	50,000	0	50,000
Totals	a	b	c	d	631,600	368,000	999,600	459,900	539,700

Scheme	Corporate Priorities				2014/15	2015/16	Total Exp	External Cont	Council Financing
					Est Exp	Est Exp			
Operational Equipment/Buildings/ICT Development Fund									
ICT PC Replacements	a		d		30,200	10,000	40,200	0	40,200
ICT Replacement Servers	a		d		5,500	0	5,500	0	5,500
Customer Relationship Management			d		55,100	0	55,100	0	55,100
ICT Projects			d		125,000	145,000	270,000	0	270,000
Vehicles	a		d		577,000	687,000	1,264,000	45,000	1,219,000
Stock Condition Works -									
Civic Offices			d		102,300	3,000	105,300	0	105,300
Guildhall			d		0	20,000	20,000	0	20,000
Knutton Lane Depot			d		0	20,000	20,000	0	20,000
Totals	a	b	c	d	895,100	885,000	1,780,100	45,000	1,735,100

Scheme	Corporate Priorities				2014/15	2015/16	Total Exp	External Cont	Council Financing
					Est Exp	Est Exp			
Regeneration, Planning & Town Centres Development									
Empty Homes	a		c		20,000	30,000	50,000	50,000	0
PSH/Emergency HHSRS Grants/Vulnerable H	a		c		80,000	100,000	180,000	180,000	0
Energy Advice Service	a		c		80,000	0	80,000	80,000	0
Home Improvement Agency	a		c		13,000	0	13,000	13,000	0
Landlord Accreditation Scheme	a		c		32,000	40,000	72,000	72,000	0
Loans to Vulnerable Households	a		c		0	75,000	75,000	75,000	0
Disabled Facilities Grants	a		c		1,073,000	894,000	1,967,000	1,967,000	0
Newcastle Town Centre Partnership	a	b		d	6,100	0	6,100	3,100	3,000
Newcastle Town Centre Works	a	b		d	324,700	0	324,700	0	324,700
Choice Based Lettings			c		27,900	0	27,900	27,900	0
Madeley Extracare Contribution		b	c		0	115,000	115,000	115,000	0
Midway MSCP Repair Works	a				24,800	0	24,800	0	24,800
Ryecroft Development		b			90,000	0	90,000	67,500	22,500
Ryecroft Site Clearance Costs (net)		b			45,000	0	45,000	0	45,000
S106 Expenses Lowlands Road		b			181,200	0	181,200	181,200	0
Strategic Investment Framework		b			12,800	0	12,800	0	12,800
Stock Condition Works -									
Car Parks	a				20,000	70,000	90,000	0	90,000
Commercial Portfolio		b			40,000	117,000	157,000	0	157,000
Subway Improvement Programme	a				0	91,000	91,000	91,000	0
Totals	a	b	c	d	2,070,500	1,532,000	3,602,500	2,922,700	679,800

GRAND TOTAL	a	b	c	d	3,826,300	5,564,000	9,390,300	3,534,600	5,855,700
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Notes -

Corporate & Sustainable Communities Priorities -

a Clean, Safe & Sustainable Borough,

b Borough of Opportunity

c A Healthy & Active Community

d A Co-operative Council delivering High-Quality Community Driven Services

Sources of Funding	2014/15	2015/16	Total Exp
	Est Exp	Est Exp	
Other Revenue Funds	160,700	155,000	315,700
Capital Receipts	1,713,000	3,827,000	5,540,000
External Grants/Contributions	1,952,600	1,582,000	3,534,600
Capital Programme	3,826,300	5,564,000	9,390,300